

## Key Facts for Media Outlets

1. Digital Legal Exchange (DLEx) and Liquid Legal Institute (LLI) are merging effective April 1, 2025. DLEx will operate within LLI as the "Digital Leaders Exchange [at] LLI" (DLE [at] LLI). Both organizations were founded in 2018 and have complementary missions focused on legal transformation in the digital era.
2. This strategic combination creates the world's premier global forum for legal transformation at a critical time as AI and digital technologies fundamentally reshape the legal profession.
3. This unites the world's two leading legal transformation think tanks under the LLI name, combining 1,500+ members from 140+ companies and organizations across 20+ countries. The combined organization represents all major economic sectors and the legal ecosystem through a multi-disciplinary, intergenerational membership.
4. DLE [at] LLI will be led by Bill Deckelman (Chairman) and Mark A. Cohen (Chairman Emeritus), with a dedicated Executive Office headed by Robert Dilworth.
5. Current DLEx members will be offered a LLI corporate membership, and entity members can engage their colleagues in a wide range of LLI transformation activities appropriate to their organizations' various levels.
6. DLE [at] LLI will continue DLEx's signature Salons — invitation-only virtual events for General Counsels and other senior legal sector innovation leaders.
7. DLE [at] LLI aims to host at least 2 physical events in Germany, UK or the US.
8. The DLE is supported by a distinguished group of more than 70 experts in the field, united under a Faculty Advisory Program. The FA Program is directed by Michele DeStefano.
9. Initial joint projects and events include a book publication ("Liquid Legal – Sustaining the Rule of Law") on May 9 (featuring chapters by several dual DLEx-LLI members), private GC summits at Legal Tech Talk 2025 (London, June 26-27) and LLI's Summit (Düsseldorf, July 7-8), and a collaborative white paper on GenAI-era legal sector talent.